

Registered number: 07800029

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**CONTENTS**

---

	Page
<b>Reference and Administrative Details</b>	1 - 2
<b>Trustees' Report</b>	3 - 15
<b>Governance Statement</b>	16 - 20
<b>Statement on Regularity, Propriety and Compliance</b>	21
<b>Statement of Trustees' Responsibilities</b>	22
<b>Independent Auditors' Report on the Financial Statements</b>	23 - 25
<b>Independent Reporting Accountant's Assurance Report on Regularity</b>	26 - 27
<b>Consolidated Statement of Financial Activities Incorporating Income and Expenditure Account</b>	28
<b>Consolidated Balance Sheet</b>	29
<b>Academy Balance Sheet</b>	30
<b>Consolidated Statement of Cash Flows</b>	31
<b>Notes to the Financial Statements</b>	32 - 60

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**REFERENCE AND ADMINISTRATIVE DETAILS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**Members**

Mr Rabindara Nath Pathak  
Mr Zahid Muneer (appointed 1 September 2016)  
Mr Mark Poulson (appointed 1 September 2016)  
Mr Manish Madhas (appointed 3 February 2017)

**Trustees**

Ms Christine Rose Dickson, Chair (appointed 1 September 2016)<sup>1</sup>  
Mrs Denise Joy Maloney, Vice Chair (appointed 1 September 2016)<sup>1</sup>  
Ms Jan Moorhouse, Vice Chair (appointed to position on 1 September 2016)  
Cllr David Millican (appointed 1 September 2016)<sup>1</sup>  
Dr Jenny Francis (appointed 1 September 2016)  
Mr Gerry Wadwa, Executive Headteacher & Accounting Officer<sup>1</sup>  
Mr Shahbaz Haider, Finance Director (appointed 1 September 2016)<sup>1</sup>

<sup>1</sup> Member of Finance and Audit Committee from September 2017

**Company registered number**

07800029

**Company name**

Grand Union Multi Academy Trust

**Principal and registered office**

11 Montague Way  
Southall  
Middlesex  
UB2 5HF

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE ACADEMY, ITS TRUSTEES AND ADVISERS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**Advisers (continued)**

**Company secretary**

Mr Shahbaz Haider

**Senior leadership team**

Gerry Wadwa, Executive Headteacher  
Kamal Thacker, Senior Deputy Headteacher  
Tariq Hillman, Deputy Headteacher (resigned 31 August 2017)  
John Noel, Assistant Headteacher  
Alka Patel, Assistant Headteacher  
Alan Bate, Assistant Headteacher  
Mark Thorley, Assistant Headteacher  
Joanne Ainsworth, Assistant Headteacher  
Maria Winters, Deputy Headteacher (appointed 1 September 2016)  
Jagroop Hickey, Deputy Headteacher (appointed 1 September 2017)  
Zac Rawlinson, Associate Assistant Headteacher (appointed 1 September 2016)  
Harinder Rana, Headteacher of Woodlands Academy (appointed 1 September 2016)  
Sonia Magan, Assistant Headteacher (appointed 1 September 2016)  
Catherine Hasker, Assistant Headteacher (appointed 1 September 2017)

**Independent auditors**

MHA MacIntyre Hudson  
Chartered Accountants & Statutory Auditor  
New Bridge Street House  
30-34 New Bridge Street  
London  
EC4V 6BJ

**Bankers**

Lloyds Bank  
3 Teignmouth Parade  
Perivale  
UB6 8BZ

**Solicitors**

Browne Jacobsen LLP  
44 Castle Gate  
Nottingham  
NG1 7BJ

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

The Trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the audited financial statements of Grand Union Multi Academy Trust (GUMAT) for the year ended 31 August 2017. The Trustees confirm that the Annual Report and financial statements of the Multi Academy Trust comply with the current statutory requirements, the requirements of the group's governing document and The Academies Accounts Direction 2016/17 which is based on Charities Statement of Recommended Practice (SORP) 2015 as amended by Charities SORP (FRS102) Update Bulletin 1, and Financial Reporting Standard (FRS) 102.

The Multi Academy Trust operates two academies, Featherstone High School and Woodlands Academy, for pupils aged 3 to 19 with admissions on a non selective basis, serving the catchment areas of Southall and West Ealing.

Featherstone High School had an increased pupil capacity of 1630 in September 2016 with 11-16 capacity increased by 30 students to 1230 and 16-19 capacity of 400. The additional 30 students in Year 7 will move through the years creating a total of 150 11-16 spaces by September 2020. The Academy had a roll of 1575 in the school census in October 2016 which consisted of 1225 pre 16 students and 350 post 16. In the latest census October 2017, pre 16 numbers have increased to 1255 with a further 359 post 16 students giving a total of 1614.

Woodlands Academy has a capacity of 470 students and had a roll of 247 in the October 2016 census. The numbers on roll have reduced to 216 in the October 2017 census with the forms of entry likely to reduce from September 2018 due to budget constraints.

#### **Structure, governance and management**

##### **CONSTITUTION**

Grand Union Multi Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Multi Academy Trust.

The Trustees of the Multi Academy Trust are also the directors of the charitable company for the purposes of company law. The charitable company is known as Grand Union Multi Academy Trust.

Details of the Trustees who served throughout the year are included in the Reference and Administrative Details on page 1.

##### **MEMBERS' LIABILITY**

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before they ceased to be a member.

##### **TRUSTEES' INDEMNITIES**

Trustees benefit from indemnity insurance to cover the liability of the Trustees which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default or breach of trust or breach of duty of which they may be guilty in relation to the Multi Academy Trust. The cost of this insurance is combined with the main policy. Details are provided in note 12 to the Financial Statements.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**METHOD OF RECRUITMENT AND APPOINTMENT OR ELECTION OF TRUSTEES**

The management of the Multi Academy Trust is the responsibility of the Trustees who are elected under the terms of the articles of association.

The Board of Trustees comprises the Executive Headteacher, 6 other Directors and 4 Members. Where necessary, other Trustees are appointed after searching local community groups and businesses dependent on the person specification seen as needed. Curriculum Vitae's are requested. Volunteers first visit the school and meet the Chair of the Board and Executive Headteacher. This is a preliminary sift and, where appropriate, a recommendation would be made for a candidate to be presented to the Full Board of Trustees with a view to an appointment.

**POLICIES AND PROCEDURES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

All new Trustees are given an induction pack and, if not familiar with the school, are invited to a tour and to meet key Trustees and staff. Trustees support is available through an outside consultancy specialising in Trustees. Training/courses are also available through London Borough of Ealing on a pay as you go basis. In house training is also provided on any recognised and agreed areas to all Trustees and Local Governing Boards as appropriate i.e. Governors Competency Training held for the Multi Academy Trust in September 2017. There is an Annual Trustees Saturday Workshop which focuses on training needs as well as a Trustees half day workshop which includes Trustees visiting the schools and observing lessons.

---

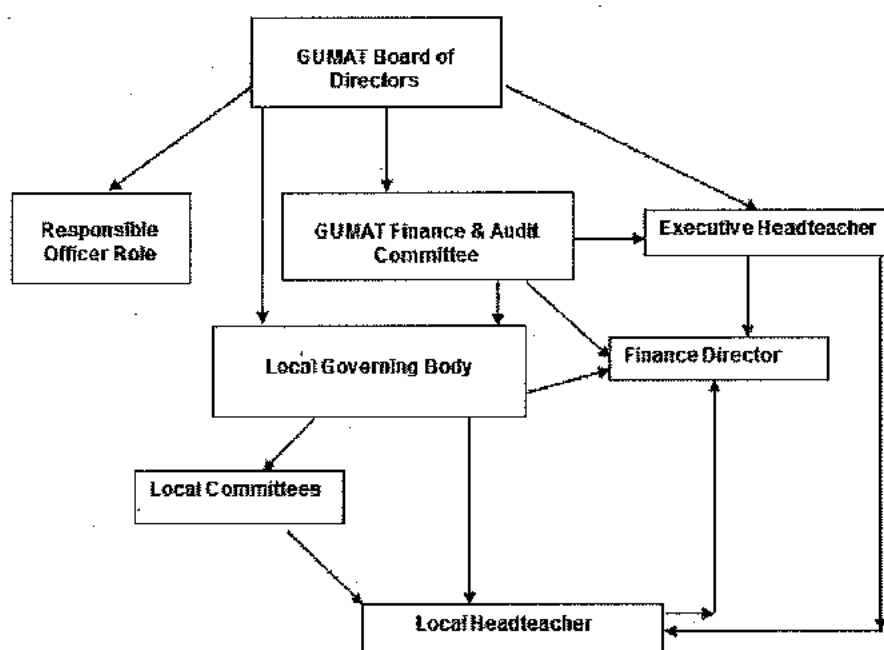
**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**ORGANISATIONAL STRUCTURE**



The full organisational structure of the Grand Union Multi Academy Trust can be seen above. The chart illustrates the delegation of financial responsibility from the Board of Directors (Trustees) down to the Local Governing Boards and its Committees, the Executive Headteacher and Finance Director. The Trustees have defined and documented a range of responsibilities including financial responsibilities and those that have been delegated to the committees.

The Trustees are responsible and accountable for the strategic planning and policy making that enables the day to day task of managing the Multi Academy Trust to be effectively delegated to the Executive Headteacher. The Executive Headteacher has delegated powers and functions in respect of internal organisation, management and control of the Multi Academy Trust, the implementation of all policies approved by the Local Governing Boards and for the direction of teaching and the curriculum.

**Trustees**

- Approval of a written scheme of delegation of its financial powers and duties delegated to the Finance and Audit Committee, the Local Governing Boards, Executive Headteacher and other staff, ensuring that adequate financial controls are in place and operate in conjunction with the Finance Manual of the Multi Academy Trust and Academies Handbook.
- Formally ratify (approve for schools in an OFSTED category or unable to balance the 3 year budget) the annual Multi Academy Trust budget
- Receive the reports of the Internal Auditor and External Auditor
- Consider budgetary reports at every meeting
- Monitoring of safeguarding procedures

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**Local Governing Boards**

- Consider budgetary reports at every meeting
- Approve the Academy Development Plan (recommend to Trustees for approval if in an OFSTED category)
- Approve the Academy 3 year budget (recommend to Trustees for approval if in an OFSTED category or unable to balance the 3 year budget)
- Monitoring of safeguarding procedures

There is a unified management structure at both Featherstone High School and Woodlands Academy to ensure they run in an efficient way. The structure consists of two broad levels. The Local Governors and the Senior Leadership Team (SLT). The operational teams at both schools are populated with middle leaders and overseen by relevant members of SLT. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The Local Governors fulfil a largely strategic role. They adopt an Academy Development Plan (SDP). They approve/recommend an annual budget. They monitor Academy performance and, on advice, make decisions about the direction of the school, its capital expenditure and senior staff appointments.

The SLT control the Academy at an executive level implementing the policies laid down by the Trustees / Local Governors and reporting back to them. As a group, the SLT is responsible for the authorisation of spending within agreed budgets and the appointment of staff, other than specific senior staff appointments for which the Local Governing Board / Trustees are responsible (having regard to the Headteacher / Executive Headteacher's advice). Some spending control is devolved to members of SLT and appointed budget holders. The Executive Headteacher is the Accounting Officer.

**Risk Management**

The Trustees have assessed the major risks to which the Grand Union Multi Academy Trust is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Multi Academy Trust, and its finances. The Trustees have implemented a number of systems to assess risks that the school's face, especially in operational areas such as teaching, health and safety, bullying and school trips as well as those relating to the control of finance. They have introduced robust systems, including operational procedures such as the vetting of new staff (DBS checks), supervision of school grounds and internal financial controls to manage and minimise risk. Where significant financial risk still remains, they have ensured they have adequate insurance cover in place. The Trustees are satisfied that systems and procedures are in place to mitigate the exposure to major risks.

**Arrangements for Setting Pay and Remuneration of Key Management Personnel**

A Pay Review Committee, which had representatives from Featherstone High School and The Grand Union Multi Academy Trust, benchmarked with salaries of similar roles in the vicinity prior to recommending the payscale of the Executive Headteacher to the Board of Trustees. Advice from the Solicitors of the Multi Academy Trust was given consideration also. Annual Performance Reviews are carried out by an Executive Headteacher Performance Management and Pay Committee consisting of the Chair of the Board of Trustees, the Chair of the Local Governing Board and one other in addition to an External Academy Adviser. Key targets are agreed to support the continuous improvement of the Trust schools. In addition, any other external work undertaken on behalf of the Multi Academy Trust with other schools and stakeholders as part of a continuing mission to develop the Multi Academy Trust in line with the GUMAT vision and Growth Plan is also taken into account when assessing pay increases.

Local Headteacher and Senior Leadership remuneration is in line with STPCD and also benchmarked appropriate to the challenging nature of the role and successful leadership of the individual Academy, with a rigorous review of targets reported to the Local Governing Boards.



---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**CONNECTED ORGANISATIONS, INCLUDING RELATED PARTY RELATIONSHIPS**

Grand Union Multi Academy Trust works closely with Featherstone Sports Centre Ltd which exists to promote the health and wellbeing as well as improve the condition of life in the local community. Although Featherstone Sports Centre Ltd is a subsidiary company of the Multi Academy Trust, it is a separate entity. However organisational decisions for the Sports Centre are made by the Community Sports Committee which is a sub-committee of the Local Governing Board and includes the Executive Headteacher.

Featherstone Sports Centre Limited had turnover of £285,908 (2016: £292,914) with cash surplus of £28,170 (2016: Deficit of £68).

The Multi Academy Trust also has a Featherstone School Sports Partnership (SSP) which exists to provide Physical Education lessons and staff mentoring service to schools in London Borough of Ealing. The SSP is not a separate legal entity but a collaborative working partnership with London Borough of Ealing.

Featherstone High School received income to provide SSP provision to local primary schools where one Academy local governor, one GUMAT Trustee and one GUMAT Member are also governors. In terms of payments, the Academy used Kailha Brothers (Building Merchants, a local governor is a Director of this company), Brilliant Restaurant (Food Technology CPD provision, a local governor is a Director of this company), Ambassadors of Sound Ltd (DJ services connected to a local governor) during the period ended 31 August 2017. The Academy also employed a related party to carry out duties in the school reception. All of these transactions were on commercial terms.

Woodlands Academy made a payment to a local school for consultancy where one of the GUMAT's Trustees is also a local governor. This transaction was on commercial terms.

Both Academies made payments to Centre for Education & Finance Management Ltd (HR/Finance consultants, GUMAT Trustee is a Director of this company). These transactions were also on commercial terms.

**Objectives and Activities**

**OBJECTS AND AIMS**

The principal object and activity of the charitable company is the operation of the Academies to provide education for pupils of different abilities between the ages of 3 and 19.

In accordance with the Funding Agreement made under section 482 of the Education Act 1996, as substituted by the Education Act 2002, between the Secretary of State for Children, Schools and Families and the Multi Academy Trust, the Grand Union Multi Academy Trust is governed by a Board of Trustees who exercise their powers and functions with a view to fulfilling a largely strategic role in the running of the Multi Academy Trust. The Funding Agreement specifies the admission arrangements, amongst other things, and that the curriculum, in substance, complies with statutory requirements.

The main objectives of the Multi Academy Trust during the period ended 31 August 2017 are summarised below:

- To ensure that every child enjoys the same high quality education in terms of resourcing, tuition and care
- To raise the standard of educational achievement and progress of all pupils
- To improve the effectiveness of the Multi Academy Trust by keeping the curriculum and organisational structure under continual review
- To provide value for money for the funds expended
- To maintain close links with the community, industry and commerce

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

- To conduct the Multi Academy Trust's business in accordance with the highest standards of integrity, probity and openness

**OBJECTIVES, STRATEGIES AND ACTIVITIES**

The Grand Union Multi Academy Trust's main strategy is to raise standards of achievement and progress through an unrelenting focus on continuous improvement in all aspects of the organisation. The core purpose of the Multi Academy Trust is teaching and learning: its people and resources are constantly measured by their contribution to the overall quality of teaching and learning and therefore the standards achieved by its students.

Key activities which support the main strategic purpose of the organisation are:

- Robust quality assurance processes which are transparent and inform all subsequent actions
- Secure use of data and tracking to measure progress and inform actions and intervention
- A constant review of CPD and training opportunities for staff
- A core structure which allows all staff and students to understand their role within the organisation and also to ensure that lines of accountability are also clear
- Structures to support the organisation and integration of all internal and external resources and support available for both students and staff

The individual Academy Development Plans can also be seen for further information.

**PUBLIC BENEFIT**

In setting the Grand Union Multi Academy Trust objectives and planning activities the Trustees have given careful consideration to the charity commission's general guidance on public benefit. Pupils are admitted in accordance with the admissions policy agreed with the Department for Education (DfE). Children are admitted from a wide range of backgrounds. The Multi Academy Trust has a rich curriculum which aims to deliver good academic progress with a range of activities and experiences, offering pupils a chance to demonstrate their abilities and potential.

Additionally, £440,720 was collected and received as restricted charitable donations £433,410 of this was transferred to the Multi Academy Trust in respect of Woodlands Academy by the Local Authority upon conversion. The balance of £7,310 was collected through a variety of activities including Children in Need, MacMillan Coffee Morning, Poppy Appeal, Charity Disco, William Hobayne Trust, and so on. All of this money has been passed on to the relevant charities, with any specific donations for trips used to subsidise the relevant trip and the balance being used to cover operational costs as at 31 August 2017.

**EQUAL OPPORTUNITIES POLICY**

The Trustees recognise that equal opportunities should be an integral part of good practice within the workplace. The Grand Union Multi Academy Trust aims to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

Ramps, lifts and disabled toilets are installed where required and door widths are adequate to enable wheelchair access to all the main areas of the Academies. The policy of the Multi Academy Trust is to support recruitment and retention of pupils and employees with disabilities. The Multi Academy Trust does this by adapting the physical environment, by making resources available and through training and career development.

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**STRATEGIC REPORT**

**Achievements and performance**

**Featherstone High School**

Trustees will be aware that the Government have introduced a new performance measure which has been used from 2016 onwards. This new Progress 8 measure is designed to encourage schools to offer a broad and balanced curriculum at KS4 and is based on students' progress measured across eight subjects: English, Mathematics (both carry a double weighting and constitute what is called English/Maths element or "Bucket 1") three other English Baccalaureate (EBacc) subjects (Science, Computer Science, Geography, History and Languages which make up the Ebacc element or "Bucket 2"); and three further subjects, which can be from the range of EBacc subjects, or can be any other approved, high-value arts, academic, or vocational qualification (known as the Open Element or "Bucket 3"). The results are shown below with our targets shown in brackets:

% passing both English and Maths Grade 4+:	75% (Target 71%)
Attainment 8:	51.7 points (Target 43.5 points)
Progress 8:	+0.86 (Within top 3%)
EBacc:	11% (Target 9%)

A Progress 8 score of +0.86 (2016: +0.24) is significantly positive when compared with schools nationally and is vastly superior to last year's result. Whilst we currently have a low Ebacc entry rate, our Progress score for the Ebacc element was significantly strong at +1.17 (2016: +0.70) which placed FHS in the top 7% schools in the country – English (+1.25) and Maths (+1.04) performed particularly well. The national average for Attainment 8 is 46pts with our actual result being higher at 51.7pts (2016: 49.9pts) from a starting point significantly below NA. The reformed GCSE grades including English and Maths gave us an impressive 75% (2016: 61%) pass rate with the national average at 63%.

**Sixth Form Results**

Trustees will be aware that the Academy offers both traditional A Levels and Applied A Levels (also known as BTEC Level 3). The government has started publishing results separately as 'academic' results and 'vocational' results.

**Post 16 Historical & Contextual Data (N.B. In 2015/16 system for calculating A level and BTEC Av Points score changed)**

	2013	2014	2015	2016	2017
<b>Academic</b>					
A2 - number of students	64	80	67	77	80
A2 - % of grades at A* to B	37.8%	47.7%	59%	48%	52%
A2 - % of grades at A* to E	96.9%	98.7%	100%	99%	97%
A level av pts score	209	213	228	34.22	35.12
A2 - ALPS grade	6	5	1	2	3
<b>Vocational</b>					
Vocational (BTEC) - number of students	125	90	86	76	63
Vocational - % of grades at Distinction*/ Distinction	42.8%	54.7%	65%	82%	65%
Vocational - % of Grades at Distinction *- Merit.	84%	92%	91.5%	97.7%	99%
Vocational av pts score	204	214	222	239	43.22
BTEC - ALPS T Score	5	4	3	3	2

N.B. ALPS Grade 1 = outstanding top 1% schools; 3 = excellent top 20% schools; 4 = Very Good Progress; 5 = Quite Good

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

A-Level/BTEC 2017 Results key points summary:

- A\*/A pass rates at A-Level are slightly lower than 2016 however this is in part due to the grade boundaries being reformed as well as the introduction of tougher linear exams this year.
- A\*-B pass rates at 52% however are up from 2016 at 48%.
- Overall A-level students achieved outstanding success which places our sixth form within the top 20% schools in the country for progress made.
- Whilst the VA score has reduced from +0.44 to +0.35 this still means on average students achieved +0.35 of a grade higher than national averages for students of similar ability.
- BTEC students success was very impressive as reflected in the ALPS Grade 2 (Top 10% Nationally)
- The VA for BTEC has risen from +0.65 (2016) to +0.82 (2017) which is very strong.
- Top A-levels for Progress: Government & Politics, Business, History, Sociology, Psychology
- Top BTEC for Progress: Health and Social Care, Sport, Applied Science, Travel & Tourism and Business.

It should be noted that the excellent results are reflected in the number of students securing university places, with 15% securing Russell Group Universities up from 8% last year.

Our ongoing focus on attendance is critical to our mission of raising standards. The overall attendance for 2016-17 increased by 1.7% to 96.9% and was the highest in Ealing by 0.6%.

#### **Woodlands Academy**

In its inaugural year with the Grand Union Multi Academy Trust, the sponsored school continued its period of transition which began with a new Local Governing Board being put in place in early 2015 and a new Headteacher joining the school from September 2015. There is a history of underachievement going back 25-30 years however there are signs that the Academy is turning a corner with regards to these legacy issues with excellent work being carried out at local level combined with support from the Multi Academy Trust. The results for Early Years highlight a good level of development (72%) with the school in 33rd position out of 66 primary schools. The results for Key Stage 1 for Reading, Writing and Maths, although just above the lower quartile, are also an improvement on previous years. This reflects well on the changing practices with younger students benefitting and then expected to continue to progress as they move through the years.

There is strong evidence to suggest that social context, backgrounds and needs of pupils have an impact on, or are related to, pupil attainment, (Ealing schools research and data team, August 2017). Below are the percentages for students with special educational needs at the school.

<b>Woodlands SEND Total</b>	<b>Ealing SEND Average (Primary)</b>	<b>National SEND Average (Primary)</b>
21.6%*	12.7%	13.4%

When the above is considered alongside the Year 6 context (61% of year group entitled to Pupil Premium versus 26% national average), it is clear to see the extent of the challenges at the Academy in dealing with the significant legacy of underachievement. Whilst in year progress for Year 6, improvements were too late to have an impact on the % of older students reaching Expected Standards for Reading, Writing and Maths which were significantly below the national average.

There is ongoing focus on attendance which is critical to our mission of raising standards. The overall attendance for 2016-17 was low at 93.7% when compared with the national average of 96%. The Assistant Headteacher for Inclusion at Featherstone High School is providing some support during 2017-18 in addition to Woodlands employing an Inclusion Assistant Headteacher to raise engagement with local families. Clearly the level of attendance needs to increase to improve results at all Key Stage levels.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

The Multi Academy Trust continues to provide Executive staffing support in the form of Executive Headteacher and Finance Director. Other specialist support has been provided in the teaching areas of English, Maths, Physical Education, Art, Dance as well as the support areas of the Inclusion Team, Finance, Marketing as well as IT fully managing the Network of Woodlands from September 2017.

**Standards**

To ensure that standards are continually raised the Multi Academy Trust, the Trustees, Local Governing Boards and the Leadership Teams:

- Operate a robust quality assurance calendar which monitors the quality of teaching and learning and assessment
- Ensure external visits, scrutiny and support by a Local Authority Link Officer, involvement in the Securing Good Programme and use of independent Consultants
- Undertake a rigorous review of attainment using RAISEONLINE, FFT, PIXL and ALPS to measure the progress of students paying particular regard to their achievement on entry and levels of progress secured

To ensure that standards are continually raised the Academies operate a continuous programme of holiday and after school boosters which any underachieving students are requested to attend. In addition the Academies operate a focused programme of lesson observations, visits by consultants are rigorous including a comparison of value added results from entry through all the Key Stages to GCSE and from GCSE to A Level.

Additionally, several teachers are engaged in Leadership Development courses and Master's Level research. Featherstone High School is a lead school in the LA for Leadership Development and provides support for this in a variety of ways e.g. delivery of the SSAT accredited Early Leadership course to middle leaders and aspiring middle leaders across both schools, Coaching courses accessed by teachers across the LA, key contributor to the subject leaders best practice conferences, full payment or subsidies for courses, paid study leave and we purchase resources when appropriate. Those completing the NPQML and NPQSL with the Institute of Education have access to in school coaches and their tutor sessions are facilitated on site. All staff are given the opportunity to engage in school based action research which is shared with the whole staff. Furthermore, the Academy was successful in gaining the World Class Schools Quality Mark during the year. This represents the new standard in education for schools who have moved beyond outstanding.

**GOING CONCERN**

After making appropriate enquiries, the Board of Trustees have a reasonable expectation that the Multi Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**Financial review**

**FINANCIAL REVIEW AND KEY PERFORMANCE INDICATORS**

Most of Grand Union Multi Academy Trust's revenue is obtained from the Education & Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular purposes. The funding received during 12 months ended 31 August 2017 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities. The Academy also receives funding for fixed assets from the ESFA. In accordance with the Statement of Recommended Practice applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland, (FRS102) (Charities SORP FRS102), 'Accounting and Reporting by Charities', such funding is shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

**Featherstone High School**

During the period ended 31 August 2017, there was an operating surplus of funds totalling £1,366,508 (2016: Deficit of £1,454,320) which was in main due to the Academy receiving Condition Improvement Funding in addition to a reduction in the Local Government Pension Scheme (LGPS) deficit. At 31 August 2017 the net book value of fixed assets was £19,462,661 (2016: £18,226,475) as shown in note 14 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Multi Academy Trust.

The level of permanent and supply staff used during the year was 79% of overall revenue. This percentage has remained the same as 2015-16 and maintains a very good level of spend allowing further investment into a rich and varied curriculum, an impressive IT infrastructure, the maintenance and development of a large site as well as the purchase of professional services.

The working capital decreased to 1: 2.86 (2016: 1: 3.69). The debtors and creditors both increased but the main reason for this decrease was a reduction in the year end bank balance. This was due to the completion of main teaching block building project and advance funding as at a year ago having to be spent during the financial year. Furthermore, this was the first time the school had an in year cash deficit due to overall capital investments combined with a continued reduction in funding. Nevertheless, the revenue cash surplus was still in a healthy position to cover short term requirements to be met but also helps towards balancing a 3 year budget. The Trustees are aware that the ongoing volatile nature of funding combined with increasing costs require the utmost importance to be placed on prudence and regular forecasting.

**Woodlands Academy**

In its first year of operation with the period ending 31 August 2017, there was an operating surplus of funds totalling £3,031,224. The majority of this was the cash (£433,410) and fixed assets transferred upon conversion from the Local Authority. The net book value of fixed assets was £3,799,918 as shown in note 14 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Academy.

The level of permanent and supply staff used during the year was 60% of overall revenue. This percentage was very low due to the additional grants received upon conversion i.e. post opening and environmental grant as well as the revenue transferred from the Local Authority upon conversion. When this additional funding is removed, the staff used during the year was 79% of overall revenue. The additional funds allowed vast renovations to take place, many health and safety improvements, investment into a changing curriculum, as well as provide a surplus to help balance a 3 year budget.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

The working capital for the period ended 31 August 2017 was 1: 6.56. This is an expected healthy position given the year end cash balance. However it must be noted that this is likely to decrease in 2017-18 given a continued decline in pupil numbers in addition to an already reduced funding situation.

**LGPS Pension Scheme**

The Grand Union Multi Academy Trust's non-teaching staff are entitled to membership of the LGPS. The Multi Academy Trust is part of the London Borough of Ealing pooling scheme which allows the Multi Academy Trust to contribute a reduced employer's rate but then having to pay an additional monthly lump sum due to an overall deficit in the fund. The latest actuarial report highlights a deficit for both Woodlands Academy (£1,380,000) and Featherstone High School (£5,664,000) for the period ending 31 August 2017.

**FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

As a Multi Academy Trust funded directly by the DfE, funding streams are considered to be reasonably safe and secure. The risk mainly arises from changes in government policy and funding levels. However the key risk is falling levels of funding and numbers on roll. The Trustees have a risk register which is managed and reviewed on a regular basis. Numbers on roll are reported to the Trustees as well as the Local Governing Boards termly through the Executive Headteacher / Headteacher's Report. Trustees are therefore kept fully aware of any trends in changes of numbers on roll and hence fully aware of any impending risk to financial health.

To overcome a reduction in funding combined with increasing liabilities such as pension and national insurance costs, Featherstone High School has increased the Published Admission Number with an additional 150 students expected by September 2020 and therefore an increased level of funding with minimal outlay due to an increase in class size. Previously, the Academy has gone through a process of redundancies during 2014-15 and 2015-16 to ensure going concern.

A number of 3 year budget scenarios have been produced for Woodlands Academy in light of the falling numbers on roll and this exercise will continue to ensure that the Academy is able to plan ahead. Furthermore, vast ground work is taking place to change the perception of the Academy in the community including a Marketing group of Staff, Local Governors and Trustees being set up and Outreach work being carried out by Academy Staff to engage with all stakeholders.

Cash flow is monitored weekly by the Multi Academy Trust and budgets presented at local and Trustees level at every finance committee meeting. The Multi Academy Trust has general reserves which enable it to plan for future capital projects and enable safeguarding against a reduction in funding. The Multi Academy Trust has strong internal control systems in place and chooses to 3 Internal Audit visits per year to maintain clarity, transparency and confidence of all internal and external stakeholders.

**PRINCIPAL RISKS AND UNCERTAINTIES**

Featherstone High School is fully subscribed at entry level and main school numbers on roll are sustained year on year which currently represents a low risk. Sixth Form funding will continue to reduce over the years due to it being brought in line with FE Colleges, hence this represents a risk of loss in funding. Sixth Form numbers on roll have not reached full capacity but are consistently high which continues to balance the situation.

Woodlands Academy may need to reduce the forms of entry from 2018-19 to balance a 3 year budget with a decline in numbers on roll as discussed previously.

The Grand Union Multi Academy Trust in general anticipates the confirmation of funding for period 2018-19 with the new national formula funding introduced. This will then enable firm decisions to be made for 2018-19 in addition to having plans for 2019-21. Furthermore, the Multi Academy Trust is aware of the anticipated further increase in pension contributions for employer's as well as the outlook for pay and cost of living increases

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

looking more generous than previous years, therefore all of these external factors are given consideration when assessing budgets and future plans.

The Multi Academy Trust practices through its Board, namely the Trustees and the constituted subcommittees, risk management principles. Any major risks highlighted at any sub-committee are brought to the Trustees with proposed mitigating actions and they continue to be reported until the risk is adequately mitigated.

The Trustees accept managed risk as an inevitable part of its operations but maintain an objective not to run unacceptable levels of risk in any area. The subjective nature of this process requires major risks to be resolved by the Trustees collectively, whilst more minor risks are dealt with by the SLT.

### RESERVES POLICY

The Trustees have agreed a Reserves Policy for the Multi Academy Trust and review this on an annual basis. The review encompasses the nature of income and expenditure streams and the need to match income with commitments. Demand on the Multi Academy Trust's reserves (restricted and unrestricted) will vary over the coming years. The Trustees have determined that the appropriate level of in year contingency or 'reserves' should be a minimum 10% of the total budget (approximately £1,00,000 for Featherstone High School and £150,000 for Woodlands Academy). The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. Any additional reserves will be earmarked for future projects in line with the Academy's Development Plan. The Local Governing Boards are aware that the balancing of a 3 year budget is a high priority therefore a higher level of reserves may be needed to ensure this is in place. There is a fine balance between saving for the future as well as spending on current students, however this balance is always respected with the Multi Academy Trust not compromising on the education and development of current students by setting aside an unrealistic level of reserves for future projects or budgetary reasons.

At 31 August 2017 the total academy funds comprised:

#### Featherstone High School

Unrestricted:		£149,772
Restricted:	Fixed asset funds	£19,432,619
	GAG	£749,843
	Pension reserve	(£5,664,000)
	Other	£545,400

#### Woodlands Academy

Unrestricted:		£403,116
Restricted:	Fixed asset funds	£3,799,918
	GAG	£208,191
	Pension reserve	(£1,380,000)
	Other	£Nil

The deficit on the pension reserve relates to the non-teaching staff pension scheme where, unlike the teachers scheme, separate assets are held to fund future liabilities as discussed in note 25. The deficit can be met in the longer term from any combination of increased employer or employee contributions, increased government funding or changes to scheme benefits. The Trustees have plans in place to meet the deficit such that the deficit does not constrain the reserves going forward. The restricted funds will be spent in accordance with the terms of the particular funds. Unrestricted funds are for use on the general purposes of the Multi Academy Trust, at the discretion of the Trustees.



---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**INVESTMENTS POLICY**

There are currently no Investments and no Investment Policy in place. Trustees balance future funding with current requirements before making an informed decision on an annual basis. This will continue to be a point of discussion on an annual basis.

**Plans for future periods**

The Grand Union Multi Academy Trust will continue striving to improve the levels of performance of its students at all levels and will continue its efforts to ensure all students are secure in their next steps on leaving the respective Academies with regards to employment or continuing in training or secondary/higher education. The Academies continuously strive to be at the forefront of innovation in education and we are perpetually revising our curriculum offer to suit the needs of our students.

Grand Union Multi Academy Trust has an excellent reputation for the personal development and well-being of its students and staff and this will continue to be priority. The Academies will continue to look at its accommodation and plan for the redevelopment of areas of the school site where buildings have reached the end of their useful life.

Grand Union Multi Academy Trust aims to provide the opportunity for increased student success beyond the boundaries of our Academies. Both Academies within the Multi Academy Trust are at the forefront of plans aiming to establish ways to benefit the wider community through links with primary schools and some secondary schools who have direct access to our facilities, curricular materials and the expertise of our staff.

**AUDITORS**

In so far as the Trustees are aware:

- There is no relevant audit information of which Grand Union Multi Academy Trust's auditor is unaware
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The Trustees Report, incorporating a Strategic Report, was approved by order of the members of the Board of Trustees on 6-12-2017 and signed on its behalf by:



**Ms Christine Rose Dickson**  
Chair of Trustees



**Mr Gerry Wadwa**  
Accounting Officer

---

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

---

**GOVERNANCE STATEMENT**

---

**SCOPE OF RESPONSIBILITY**

As trustees, we acknowledge we have overall responsibility for ensuring that Grand Union Multi Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Executive Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Grand Union Multi Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

**GOVERNANCE**

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 4 times during the year ended 31 August 2017. Attendance during the year at meetings of the Board of Trustees was as follows:

<b>Trustee</b>	<b>Meetings Attended</b>	<b>Out of a possible</b>
Ms Christine Rose Dickson (Chair)	4	4
Mrs Denise Joy Maloney (Vice Chair)	4	4
Ms Jan Moorhouse (Vice Chair)	4	4
Cllr David Millican	3	4
Dr Jenny Francis	4	4
Mr Gerry Wadwa (Executive Headteacher)	4	4
Mr Shahbaz Haider (Finance Director)	4	4

Members are also invited to attend Trustees' meetings in their capacity as Members:

<b>Members</b>	<b>Meetings Attended</b>	<b>Out of a possible</b>
Mr Zak Muneer (appointed 1 September 2016)	3	4
Mr Rabindara Pathak	2	4
Mr Manish Madhas (appointed 3 February 2017)	1	2
Mr Mark Poulson (appointed 1 September 2016)	0	4

The Finance and Audit function was carried out by the above body during the year, however the Board of Trustees have formed a separate Finance and Audit Committee from September 2017.

The Board of Trustees also delegate responsibility to its sub-committees at Local Governing Board level: Finance/Resources Committee, Curriculum Committee, Personnel Committee, Premises Committee and Community Sports Committee. These sub-committees are required to meet on a termly basis (i.e. 3 times a year) as a minimum. All these sub-committees formally met at least 3 times during the period ended 31 August 2017. Items discussed at sub-committee meetings are then reported and ratified at the next Local Full Governing Board meeting with minutes of the Local Full Governing Board meetings made available to the Board of Trustees also. Furthermore the Board of Trustees have set up a Directors Advisory Group (DAG) which includes the Chair/Vice Chair of each Local Governing Board as well as the Board of Trustees in addition to the Executive Headteacher and Finance Director. The DAG meet 2 weeks prior to every Board of Trustees meeting to ensure there is two way communication between board and local level.

The Finance/Resources Committee is responsible for monitoring and making recommendations to the Board of Trustees via the Local Full Governing Board on matters related to Finance and Audit.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**GOVERNANCE STATEMENT (continued)**

---

Attendance at meetings of the respective Academies in the year was as follows:

Featherstone High School

<b>Local Governor</b>	<b>Meetings Attended</b>	<b>Out of a Possible</b>
Mr Sunil Seewon Prayag (Chairman)	4	5
Mrs Fay Denise Haras-Gummer	5	5
Mr Kewal Singh Kailha	5	5
Ms Apinder Sidhu	5	5
Mr Gerry Wadwa (Headteacher)	5	5
Mr Shahbaz Haider (Finance Director)	5	5
Ms Ranjan Bhardwa (Senior Finance Officer)	5	5
Mr Ravi Singdia (Network Manager)	1	1

Woodlands Academy

<b>Local Governor</b>	<b>Meetings Attended</b>	<b>Out of a Possible</b>
Mr John Popham (Chairman)	5	5
Ms Shirley Kenworthy Wright	5	5
Ms Jamilah Kanval	4	5
Ms Gillian Lodge	1	2
Ms Jane Sherborn	4	5
Mr Karim Ezzat	3	5
Mr John Keyes	0	3
Ms Harinder Rana (Headteacher)	5	5
Mr Shahbaz Haider (Finance Director)	5	5
Mr Neil Corcoran (Caretaker)	2	2

**REVIEW OF VALUE FOR MONEY**

As Accounting Officer, the Executive Headteacher has responsibility for ensuring that the Academy delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy has delivered improved value for money during the year by:

**Achievements and Performance**

As previously stated, Progress over time by students at Featherstone High School was significantly positive for 2016-17 at +0.86 when compared with schools on a national level with pure levels of Attainment a record high for the school also. With regards to Woodlands Academy, the performance at Early Years and Key Stage 1 was a vast improvement on previous years and was an endorsement on the good work being carried out in recent times.

**The Grand Union Multi Academy Trust Offer**

The Academies continued to provide a rich and varied curriculum to ensure needs of all students were met. The aim of all Trustees, Local Governors, Senior Leaders and members of staff is to not only provide a well rounded curriculum, but to go the extra mile and ensure students are ready for the wider society upon completion of their studies with the respective Academies. This included:

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**GOVERNANCE STATEMENT (continued)**

---

- Over 140 curriculum and non curriculum based trips for our students
- Continued investment in the IT infrastructure
- More students provided with work experience opportunities through vocational courses
- A range of morning, lunch and after school clubs with attendance continuing to exceed expectation
- Increased number of booster classes / gifted & talented provision
- Continued investment in offering careers advice, counselling and educational psychologist provision
- The use of independent consultants and partners to continuously scrutinise the teaching and learning standards
- Ongoing capital improvements to facilities such as the Main Teaching Block Project, Boys Toilet, Playground Canopy and Improvements, Office Refurbishments, Nursery arrangements and many others improving the schooling experience for all stakeholders

**Benchmarking**

Benchmarking 2014-15 data was made available by the ESFA and this allowed a comparison of key areas to be made. The information has been used as one of the key drivers during staff redundancies previously and will continue to be used as a key document in future. Furthermore, a number of operational budgets have been scrutinised such as IT, Facilities, Advertising, Resources, Catering and Trips/Activities to ensure the Multi Academy Trust strives to balance a 3 year budget by achieving value for money.

**Central Team**

Featherstone High School has provided Executive staffing support to Woodlands Academy in the form of Executive Headteacher and Finance Director. Other specialist support has been provided in the teaching areas of English, Maths, Physical Education, Art, Dance, Inset Training, as well as the support areas of the Inclusion Team, Finance, Marketing and IT. This support would cost more if sourced externally however the Multi Academy Trust's motto of 'Together We Achieve' is evident across all members of staff that have been involved in the joint working.

**THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Grand Union Multi Academy Trust for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

**CAPACITY TO HANDLE RISK**

The Board of Trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy's significant risks, that has been in place for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

**THE RISK AND CONTROL FRAMEWORK**

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**GOVERNANCE STATEMENT (continued)**

---

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees as well as the Local Finance Committees;
- regular reviews by the Board of Trustees and Local Finance Committees of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has decided to appoint CEFM as internal auditor.

The Internal Auditor's role includes giving advice on financial matters and performing a range of checks on the Multi Academy Trust's financial systems on a termly basis. The Internal Auditor reports to Board of Trustees on the operation of the systems of control as well as making recommendations on improvement. CEFM have completed their 3 standard visits for each Academy. In particular the checks carried out in the current period included:

- Testing of payroll systems
- Testing of purchase systems
- Testing of the fixed asset register with physical checks
- Testing of income and other revenue
- Testing of control account/bank reconciliations
- Checks of governance structure and review of FGB and finance committee minutes
- Checking of declaration of interest forms and proper and regular use of public funds
- Checking of reports given to the finance committee
- Review of the Finance Manual including all policies and effective oversight
- Checking of risk register and business continuity plan

The following shows the number of recommendations made during the Responsible Officer visits.

**Featherstone High School**

Responsible Officer Visit 1 = 1 low risk recommendations (item now in place)  
Responsible Officer Visit 2 = 0 recommendations  
Responsible Officer Visit 3 = 3 low risk recommendations (all items now in place)

**Woodlands Academy**

Responsible Officer Visit 1 = 4 low risk recommendations (all items now in place)  
Responsible Officer Visit 2 = 3 recommendations (all items now in place)  
Responsible Officer Visit 3 = 3 low risk recommendations (all items now in place)

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**GOVERNANCE STATEMENT (continued)**

---

**REVIEW OF EFFECTIVENESS**

As Accounting Officer, the Executive Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the period in question the review has been informed by:

- The work of the Internal Auditor
- The work of the External Auditor
- The Local Finance Committees
- The Financial Management and Governance Evaluation (FMGE)
- The work of the managers within the Multi Academy Trust who have responsibility for the development and maintenance of the internal control framework i.e. Senior Leadership Team and Finance Director

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Local Finance Committees and a plan to address the low risk recommendations whilst ensuring continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 6-12-2017 and signed on their behalf, by:

  
**Ms Christine Rose Dickson**  
**Chair of Trustees**

  
**Mr Gerry Wadwa**  
**Accounting Officer**

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE**

---

As Accounting Officer of Grand Union Multi Academy Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

  
Mr Gerry Wadwa  
Accounting Officer

6/12/2017

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

The Trustees (who act as governors of Grand Union Multi Academy Trust and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Multi Academy Trust and of the incoming resources and application of resources, including the income and expenditure, of the Academies for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Academy will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the transactions of the Multi Academy Trust and disclose with reasonable accuracy at any time the financial position of the Multi Academy Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Multi Academy Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Multi Academy Trust applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the website of the Multi Academy Trust and the Academies within it. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:



**Ms Christine Rose Dickson**  
Chair of Trustees

Date: 6-12-2017



---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GRAND UNION MULTI ACADEMY TRUST**

---

**OPINION**

We have audited the financial statements of Grand Union Multi Academy Trust (the 'parent academy') and its subsidiaries (the 'group') for the year ended 31 August 2017 which comprise the group Consolidated Statement of Financial Activities incorporating Income and Expenditure Account, the group Consolidated and parent company Balance Sheet, the group Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent Academy's affairs as at 31 August 2017 and of the group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

**BASIS OF OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent Academy's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GRAND UNION MULTI ACADEMY TRUST**

---

**OTHER INFORMATION**

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Group Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Group Strategic Report have been prepared in accordance with applicable legal requirements.

**MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION**

In the light of our knowledge and understanding of the group and the parent Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- the parent Academy has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Academy financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remunerations specified by law were not made; or
- we have not received all the information and explanations we require for our audit.

**RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also the directors of the Academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the group's and the parent

---

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

---

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GRAND UNION MULTI ACADEMY TRUST**


---

Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the group's or the parent Academy's or to cease operations, or have no realistic alternative but to do so.

**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). The description forms part of our Auditor's report.



Brendan Sharkey FCA (Senior Statutory Auditor)

for and on behalf of

**MHA MacIntyre Hudson**

Chartered Accountants & Statutory Auditor

New Bridge Street House  
30-34 New Bridge Street  
London  
EC4V 6BJ

Date: 18<sup>th</sup> December 2017

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO GRAND UNION MULTI ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY**

---

In accordance with the terms of our engagement letter dated 4 September 2017 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Grand Union Multi Academy Trust during the year 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Grand Union Multi Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Grand Union Multi Academy Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Grand Union Multi Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

**RESPECTIVE RESPONSIBILITIES OF GRAND UNION MULTI ACADEMY TRUST'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT**

The Accounting Officer is responsible, under the requirements of Grand Union Multi Academy Trust's funding agreement with the Secretary of State for Education, and the Academies Financial Handbook extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**APPROACH**

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy's income and expenditure.

The work undertaken to draw to our conclusion includes;

- reviewing the Minutes of the meetings of the Governing Body and other evidence made available to us, relevant to our consideration of regularity;
- a review of the objectives and activities of the academy, with reference to the income streams and other information available to us as auditors of the academy;

---

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

---

**INDEPENDENT REPORTING ACCOUNTANTS' ASSURANCE REPORT ON REGULARITY TO GRAND UNION MULTI ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (continued)**

---

- testing of a sample of payroll payments to staff;
- testing of a sample of payments to suppliers and other third parties
- testing of a sample of grants received and other income streams; and
- evaluating the internal control procedures and reporting lines, and testing as appropriate, and making appropriate enquiries of the Accounting Officer.

**CONCLUSION**

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.



Reporting Accountant

**MHA MacIntyre Hudson**

Chartered Accountants & Statutory Auditor

New Bridge Street House  
30-34 New Bridge Street  
London  
EC4V 6BJ

Date: 18<sup>th</sup> December 2017

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND  
EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 AUGUST 2017**

	Note	Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017 £	Total funds 2017 £	Total funds 2016 £
<b>INCOME FROM:</b>						
Donations and capital grants	2	433,410	(1,341,690)	4,554,278	3,645,998	1,721,396
Charitable activities	5	-	12,502,965	-	12,502,965	10,728,997
Other trading activities	3	390,038	26,080	-	416,118	421,500
Investments	4	1,890	-	-	1,890	2,556
<b>TOTAL INCOME</b>		<b>825,338</b>	<b>11,187,355</b>	<b>4,554,278</b>	<b>16,566,971</b>	<b>12,874,449</b>
<b>EXPENDITURE ON:</b>						
Charitable activities	7	174,578	12,450,109	497,899	13,122,586	11,041,023
Other expenditure	6	255,244	-	9,410	264,654	283,010
<b>TOTAL EXPENDITURE</b>		<b>429,822</b>	<b>12,450,109</b>	<b>507,309</b>	<b>13,387,240</b>	<b>11,324,033</b>
<b>NET INCOME / (EXPENDITURE) BEFORE TRANSFERS</b>						
Transfers between Funds	18	395,516	(1,262,754)	4,046,969	3,179,731	1,550,416
		-	(396,909)	396,909	-	-
<b>NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES</b>						
		395,516	(1,659,663)	4,443,878	3,179,731	1,550,416
Actuarial gains/(losses) on defined benefit pension schemes	25	-	1,218,000	-	1,218,000	(3,004,000)
<b>NET MOVEMENT IN FUNDS</b>		<b>395,516</b>	<b>(441,663)</b>	<b>4,443,878</b>	<b>4,397,731</b>	<b>(1,453,584)</b>
<b>RECONCILIATION OF FUNDS:</b>						
Total funds brought forward		119,675	(5,098,903)	18,818,705	13,839,477	15,293,061
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>515,191</b>	<b>(5,540,566)</b>	<b>23,262,583</b>	<b>18,237,208</b>	<b>13,839,477</b>

The notes on pages 32 to 60 form part of these financial statements.

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 07800029**

**CONSOLIDATED BALANCE SHEET**  
**AS AT 31 AUGUST 2017**

	Note	£	2017 £	£	2016 £
<b>FIXED ASSETS</b>					
Tangible assets	14		23,262,583		18,226,478
<b>CURRENT ASSETS</b>					
Debtors	16	307,424		304,901	
Cash at bank and in hand		2,576,955		2,604,825	
		<u>2,884,379</u>		<u>2,909,726</u>	
<b>CREDITORS: amounts falling due within one year</b>	17		<u>(865,754)</u>		<u>(788,727)</u>
<b>NET CURRENT ASSETS</b>			<u>2,018,625</u>		<u>2,120,999</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
Defined benefit pension scheme liability	25		<u>(7,044,000)</u>		<u>(6,508,000)</u>
<b>NET ASSETS INCLUDING PENSION SCHEME LIABILITIES</b>			<u><u>18,237,208</u></u>		<u><u>13,839,477</u></u>
<b>FUNDS OF THE ACADEMY</b>					
Restricted income funds:					
Restricted income funds	18	1,503,434		1,409,097	
Restricted fixed asset funds	18	23,262,583		18,818,705	
Restricted income funds excluding pension liability		24,766,017		20,227,802	
Pension reserve		<u>(7,044,000)</u>		<u>(6,508,000)</u>	
Total restricted income funds			<u>17,722,017</u>		<u>13,719,802</u>
Unrestricted income funds	18		<u>515,191</u>		<u>119,675</u>
<b>TOTAL FUNDS</b>			<u><u>18,237,208</u></u>		<u><u>13,839,477</u></u>

The financial statements on pages 28 to 60 were approved by the Trustees, and authorised for issue, on 6-12-2017 and are signed on their behalf, by:

  
**Ms Christine Rose Dickson**  
 Chair of Trustees

  
**Mr Gerry Wadwa**  
 Accounting Officer

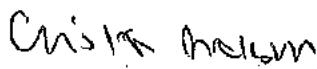
The notes on pages 32 to 60 form part of these financial statements.

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**  
**REGISTERED NUMBER: 07800029**

**ACADEMY BALANCE SHEET**  
**AS AT 31 AUGUST 2017**

	Note	£	2017 £	£	2016 £
<b>FIXED ASSETS</b>					
Tangible assets	14		23,232,537		18,188,780
Investments	15		1		1
			23,232,538		18,188,781
<b>CURRENT ASSETS</b>					
Debtors	16	396,409		359,306	
Cash at bank and in hand		2,512,803		2,575,752	
		2,909,212		2,935,058	
<b>CREDITORS: amounts falling due within one year</b>	17		(852,891)	(779,318)	
<b>NET CURRENT ASSETS</b>			2,056,321		2,155,740
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			25,288,859		20,344,521
Defined benefit pension scheme liability	25		(7,044,000)		(6,508,000)
<b>NET ASSETS INCLUDING PENSION SCHEME LIABILITIES</b>			18,244,859		13,836,521
<b>FUNDS OF THE ACADEMY</b>					
Restricted funds:					
Restricted funds		1,503,434		1,405,322	
Restricted fixed asset funds		23,232,537		18,781,006	
Restricted funds excluding pension asset		24,735,971		20,186,328	
Pension reserve		(7,044,000)		(6,508,000)	
Total restricted funds			17,691,971		13,678,328
Unrestricted funds			552,888		158,193
<b>TOTAL FUNDS</b>			18,244,859		13,836,521

The financial statements were approved by the Trustees, and authorised for issue, on 6-12-2017 and are signed on their behalf, by:

  
**Ms Christine Rose Dickson**  
 Chair of Trustees

  
**Mr Gerry Wadwa**  
 Accounting Officer

The notes on pages 32 to 60 form part of these financial statements.



**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

	Note	2017 £	2016 £
<b>Cash flows from operating activities</b>			
Net cash provided by operating activities	20	<u>959,376</u>	<u>793,450</u>
<b>Cash flows from investing activities:</b>			
Bank interest		1,890	2,556
Purchase of tangible fixed assets		(1,703,414)	(1,320,182)
Capital grants from DfE/ESFA		714,278	1,715,131
<b>Net cash (used in)/provided by investing activities</b>		<u>(987,246)</u>	<u>397,505</u>
<b>Change in cash and cash equivalents in the year</b>		<b>(27,870)</b>	<b>1,190,955</b>
Cash and cash equivalents brought forward		<u>2,604,825</u>	<u>1,413,870</u>
<b>Cash and cash equivalents carried forward</b>	21	<u><u>2,576,955</u></u>	<u><u>2,604,825</u></u>

The notes on pages 32 to 60 form part of these financial statements.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**1. ACCOUNTING POLICIES**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

**1.1 Basis of preparation of financial statements**

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Grand Union Multi Academy Trust constitutes a public benefit entity as defined by FRS 102. The academy is a company limited by guarantee and incorporated in England. The address of the registered office and principal place of operation are detailed on page 1. The nature of the academy trust's operations and principal activity are detailed in the Trustees' Report.

Woodlands Academy joined the multi academy trust on 1 September 2016. The financial statements of the multi academy trust reflect two schools; Featherstone High School and Woodlands Academy at 31 August 2017. The comparative figures for 31 August 2016 reflect only the transactions and balances of Featherstone High School. Further details can be found in note 30.

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Academy and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the Academy alone as permitted by section 408 of the Companies Act 2006.

The financial statements are prepared in pounds sterling, the functional currency, rounded to the nearest £1.

**1.2 Basis of consolidation**

The financial statements consolidate the accounts of Grand Union Multi Academy Trust and all of its subsidiary undertakings ('subsidiaries').

The Academy Trust has taken advantage of the exemption contained within 408 of the Companies Act 2006 not to present its own Income and Expenditure Account.

The consolidated Statement of Financial Activities is for the group as a whole. The surplus on the income and expenditure account for the year dealt with in the accounts of the Academy Trust was £4,405,383 (2016 - (£1,443,154)).

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**1. ACCOUNTING POLICIES (continued)**

**1.3 Going concern**

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements

**1.4 Income**

All income is recognised once the Academy has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Sponsorship income provided to the Academy which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable, where receipt is probable and it is measurable.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the sports centre income from the subsidiary, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**1. ACCOUNTING POLICIES (continued)**

**1.5 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Termination costs are payable when employment is terminated by the academy before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for termination benefits.

Expenditure on charitable activities are costs incurred on the Academy's educational operations, including support costs and those costs relating to the governance of the Academy appointed to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

**1.6 Tangible fixed assets and depreciation**

All assets costing more than £5,000 are capitalised and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**1. ACCOUNTING POLICIES (continued)**

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Leasehold property	-	50 years straight line method
Equipment	-	5 years straight line method
Computer equipment	-	4 years straight line method
Leasehold land	-	Not depreciated

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

**1.7 Taxation**

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**1.8 Investments**

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Gains/(losses) on investments' in the Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment. The academy's shareholding in the wholly owned subsidiary, Featherstone Sports Centre Limited, is included in the balance sheet at cost less impairment. There is no readily available market for the share and the cost of valuation would exceed benefit.

**1.9 Operating leases**

Rentals under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**1. ACCOUNTING POLICIES (continued)**

**1.11 Cash at bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.12 Liabilities and provisions**

Liabilities and provisions are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

**1.13 Financial instruments**

The Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy and their measurement basis are as follows:

*Financial assets* - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 16. Prepayments are not financial instruments. Amounts due to the Academy's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised costs as detailed in note 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instruments. Amounts due to the Academy's wholly owned subsidiary are held at face value less any impairment.

**1.14 Pensions**

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 25, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**1. ACCOUNTING POLICIES (continued)**

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

**1.15 Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Department for Education where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Department for Education.

Investment income, gains and losses are allocated to the appropriate fund.

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**1. ACCOUNTING POLICIES (continued)**

**1.16 Critical accounting estimates and areas of judgment**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

**2. INCOME FROM DONATIONS AND CAPITAL GRANTS**

	Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017 £	Total funds 2017 £	Total funds 2016 £
Woodlands Academy funds transferred on transfer to Trust (note 30)	433,410	(1,349,000)	3,840,000	2,924,410	-
Capital Grants	-	-	714,278	714,278	1,715,131
Donations	-	7,310	-	7,310	6,265
	<u>433,410</u>	<u>(1,341,690)</u>	<u>4,554,278</u>	<u>3,645,998</u>	<u>1,721,396</u>
<i>Total 2016</i>	<u>-</u>	<u>6,265</u>	<u>1,715,131</u>	<u>1,721,396</u>	



**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**3. OTHER TRADING ACTIVITIES**

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Academy rental income	92,142	-	92,142	92,854
Other income	11,383	26,080	37,463	34,180
Catering income	605	-	605	1,552
Sports centre rental income	285,908	-	285,908	292,914
	<u>390,038</u>	<u>26,080</u>	<u>416,118</u>	<u>421,500</u>
<i>Total 2016</i>	<u>395,509</u>	<u>25,991</u>	<u>421,500</u>	

**4. INVESTMENT INCOME**

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Bank interest receivable	1,890	-	1,890	2,556
	<u>2,556</u>	<u>-</u>	<u>2,556</u>	
<i>Total 2016</i>	<u>2,556</u>	<u>-</u>	<u>2,556</u>	

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**5. FUNDING FOR ACADEMY'S EDUCATIONAL OPERATIONS**

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
<b>DfE/ESFA grants</b>				
General Annual Grant (GAG)	-	11,013,387	11,013,387	9,616,214
Pupil Premium	-	681,201	681,201	536,517
Other DfE/EFA grants	-	526,573	526,573	430,236
	-	12,221,161	12,221,161	10,582,967
<b>Other government grants</b>				
Local authority SEN income	-	187,725	187,725	68,799
	-	187,725	187,725	68,799
<b>Other funding</b>				
Trip income	-	94,079	94,079	77,231
	-	94,079	94,079	77,231
<b>Total 2017</b>	-	12,502,965	12,502,965	10,728,997
<b>Total 2016</b>	-	10,728,997	10,728,997	

There are no unfulfilled conditions or other contingencies attached to the government grants above.

**6. OTHER EXPENDITURE**

	Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Sports centre costs	255,244	9,410	264,654	283,010
<b>Total 2016</b>	273,316	9,694	283,010	

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**7. EXPENDITURE**

	Staff costs 2017 £	Premises 2017 £	Other costs 2017 £	Total 2017 £	Total 2016 £
Activities:					
Direct costs	7,217,394	497,899	834,714	8,550,007	7,399,924
Support costs	3,044,897	238,867	1,288,815	4,572,579	3,641,099
	<u>10,262,291</u>	<u>736,766</u>	<u>2,123,529</u>	<u>13,122,586</u>	<u>11,041,023</u>
<i>Total 2016</i>	<u>8,631,443</u>	<u>597,320</u>	<u>1,812,260</u>	<u>11,041,023</u>	

In 2017, of the total expenditure on charitable activities of £13,122,586 (2016 - £11,041,023), £429,084 (2016 - £162,935) was to unrestricted funds and £12,693,502 (2016 - £10,878,088) was to restricted funds.

**8. CHARITABLE EXPENDITURE**

	Direct costs 2017 £	Support costs 2017 £	Total 2017 £	Total 2016 £
Charitable activities	8,550,007	4,572,579	13,122,586	11,041,023
<i>Total 2016</i>	<u>7,399,924</u>	<u>3,641,099</u>	<u>11,041,023</u>	

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**8. CHARITABLE EXPENDITURE (continued)**

**Analysis of support costs**

	Activities £	Total 2017 £	Total 2016 £
Staff costs	3,044,897	3,044,897	2,445,598
Repairs and maintenance	238,867	238,867	176,078
Other operational costs	116,507	116,507	86,936
Cleaning costs	9,854	9,854	9,307
Water and rates	66,032	66,032	64,103
Energy	208,044	208,044	192,206
Insurance	57,880	57,880	59,077
Security and transport	18,769	18,769	17,381
Special facilities	156,695	156,695	90,894
Catering	145,692	145,692	127,974
Administrative costs	151,375	151,375	107,288
Legal and professional costs	339,976	339,976	248,907
Governance costs	17,991	17,991	15,350
	<u>4,572,579</u>	<u>4,572,579</u>	<u>3,641,099</u>
<i>At 31 August 2016</i>		<u>3,641,099</u>	<u>3,641,099</u>

**9. NET INCOME/(EXPENDITURE)**

This is stated after charging:

	2017 £	2016 £
Depreciation of tangible fixed assets:		
- owned by the charitable group	497,899	421,242
- owned by the sports centre	9,410	10,261
Auditors' remuneration - audit	14,241	14,100
Operating lease rentals	7,320	-
Auditors' remuneration - non audit	3,750	2,050
	<u>532,620</u>	<u>457,653</u>

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**10. STAFF COSTS**

Staff costs were as follows:

	2017	2016
	£	£
Wages and salaries	7,518,293	6,509,772
Social security costs	782,502	607,231
Operating costs of defined benefit pension schemes	1,586,229	1,133,578
	<u>9,887,024</u>	<u>8,250,581</u>
Apprenticeship levy	9,822	-
Supply teacher costs	365,445	348,661
Staff restructuring costs	-	32,201
	<u><u>10,262,291</u></u>	<u><u>8,631,443</u></u>

Staff restructuring costs comprise:

	2017	2016
	£	£
Redundancy payments	-	31,951
Other restructuring costs	-	250
	<u>-</u>	<u>32,201</u>

The legal authority to make a compensation payment of £Nil (2016 - £32,201) was in compliance with the Academies Financial Handbook, being delegated authority from the Education and Skills Funding Agency.

The average number of persons employed by the Academy during the year was as follows:

	2017	2016
	No.	No.
Teachers	109	98
Administration and support	113	89
Management	14	11
	<u>236</u>	<u>198</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2017	2016
	No.	No.
In the band £60,001 - £70,000	4	8
In the band £70,001 - £80,000	6	4
In the band £110,001 - £120,000	0	1
In the band £130,001 - £140,000	1	0

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**10. STAFF COSTS (continued)**

Nine (2016 - eleven) of the above employees participated in the Teachers' Pension Scheme. During the year ended 31 August 2017, pension contributions for these staff amounted to £116,240 (2016 - £132,669). The other two employees (2016 - two) participated in the Local Government Pension Scheme and pension contributions for these members amounted to £19,597 (2016 - £17,243).

The Key Management Personnel of the Academy Trust comprise the Trustees and the Senior Management Team as listed on page 1.

The total amount of employee benefits (including employer pension contributions) received by Key Management Personnel in the year to 31 August 2017 was £1,042,399 (2016 - £941,608).

**11. TRUSTEES' REMUNERATION AND EXPENSES**

One or more Trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The Principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and other staff members under their contracts of employment, and not in respect of their role as Trustees. The value of Trustees' remuneration and other benefits was as follows:

		2017	2016
		£'000	£'000
Mr Gerry Wadwa, Executive Headteacher & Accounting Officer	Remuneration	130-135	110-115
	Pension contributions paid	20-25	15-20
Mrs I Kaur (resigned 15 July 2016)	Remuneration	-	55-60
	Pension contributions paid	-	5-10
Ms J Spreadbury (resigned 31 August 2016)	Remuneration	-	55-60
	Pension contributions paid	-	5-10
Mrs S Kaur Bangar (resigned 31 August 2016)	Remuneration	-	35-40
	Pension contributions paid	-	0-5
Mr S Haider (appointed 1 September 2016)	Remuneration	70-75	-
	Pension contributions paid	5-10	-

During the year ended 31 August 2017, no Trustees received any reimbursement of expenses (2016 - none).

**12. TRUSTEES' AND OFFICERS' INSURANCE**

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

---

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**13. CENTRAL SERVICES**

The Trust has provided the following central services to its academies during the year:

- Executive staffing support
- Other specialist teaching support
- The Inclusion Team
- Business & finance support
- Marketing
- IT
- Catering
- HR & Legal
- Architects
- Data Analysis support

Featherstone High School have incurred all of the central costs of the Trust.

During the previous year the Trust received start up grants for Woodlands Academy, with £94,940 of this being deferred for use in the current year. The Trust has used all of these funds to cover the central services provided to Woodlands Academy.

From 1 September 2017 the Trust will operate a top slice method of covering central costs, with Woodlands Academy and Featherstone High School contributing 1.25% and 1% of formula funding respectively.

Both academies will each make an additional flat contribution of £15,000 each year.

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**14. TANGIBLE FIXED ASSETS**

Group	Leasehold property £	Fixtures and fittings £	Computer equipment £	Assets under construction £	Total £
<b>Cost</b>					
At 1 September 2016	18,035,276	293,771	530,425	1,091,183	19,950,655
Additions	1,457,801	27,023	218,590	-	1,703,414
On acquisition of academy (note 30)	3,840,000	-	-	-	3,840,000
Transfer between classes	1,091,183	-	-	(1,091,183)	-
At 31 August 2017	<u>24,424,260</u>	<u>320,794</u>	<u>749,015</u>	<u>-</u>	<u>25,494,069</u>
<b>Depreciation</b>					
At 1 September 2016	1,164,993	154,770	404,414	-	1,724,177
Charge for the year	347,371	57,119	102,819	-	507,309
At 31 August 2017	<u>1,512,364</u>	<u>211,889</u>	<u>507,233</u>	<u>-</u>	<u>2,231,486</u>
<b>Net book value</b>					
At 31 August 2017	<u>22,911,896</u>	<u>108,905</u>	<u>241,782</u>	<u>-</u>	<u>23,262,583</u>
At 31 August 2016	<u>16,870,283</u>	<u>139,001</u>	<u>126,011</u>	<u>1,091,183</u>	<u>18,226,478</u>
<b>Academy</b>					
<b>Cost</b>					
At 1 September 2016	18,026,826	236,934	530,425	1,091,183	19,885,368
Additions	1,457,801	25,265	218,590	-	1,701,656
On acquisition of academy (note 30)	3,840,000	-	-	-	3,840,000
Transfer between classes	1,091,183	-	-	(1,091,183)	-
At 31 August 2017	<u>24,415,810</u>	<u>262,199</u>	<u>749,015</u>	<u>-</u>	<u>25,427,024</u>
<b>Depreciation</b>					
At 1 September 2016	1,164,472	127,702	404,414	-	1,696,588
Charge for the year	347,202	47,878	102,819	-	497,899
At 31 August 2017	<u>1,511,674</u>	<u>175,580</u>	<u>507,233</u>	<u>-</u>	<u>2,194,487</u>
<b>Net book value</b>					
At 31 August 2017	<u>22,904,136</u>	<u>86,619</u>	<u>241,782</u>	<u>-</u>	<u>23,232,537</u>
At 31 August 2016	<u>16,862,354</u>	<u>109,232</u>	<u>126,011</u>	<u>1,091,183</u>	<u>18,188,780</u>



**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**14. TANGIBLE FIXED ASSETS (continued)**

Included in leasehold property is land valued at £5,564,000 (2016 - £4,700,000), which is not depreciated. The Trust operates from two sites.

Featherstone High School property was valued in 2012 on conversion using the depreciated replacement cost method by Bidwells LLP. The leasehold property is held under a 125 year lease from 2011 from London Borough of Ealing at a peppercorn rent.

Woodlands Academy property was valued in September 2017 using the depreciated replacement cost model by Bidwell LLP. The leasehold property is held under a 125 year lease from 2016 from London Borough of Ealing at a peppercorn rent.

**15. FIXED ASSET INVESTMENTS**

<b>Academy</b>	<b>Shares in group undertakings £</b>
<b>Market value</b>	
At 1 September 2016 and 31 August 2017	<b>1</b>

The Academy's 100% shareholding in the wholly owned subsidiary, Featherstone Sports Centre Limited (company number 07872885), is included in the balance sheet at the cost of the share capital owned, being one share of £1. The principal activity of the company is to provide sports facilities for the general public.

Featherstone Sports Centre Limited is incorporated in England and Wales with the registered office at the same address as the multi academy trust. Further details can be found in note 28.

**16. DEBTORS**

	<b>Group</b>		<b>Academy</b>	
	2017	2016	2017	2016
	£	£	£	£
Trade debtors	22,305	12,965	22,305	12,965
Amounts owed by group undertakings	-	-	89,184	54,740
VAT	13,423	21,958	13,423	21,958
Other debtors	107,807	128,625	107,807	128,625
Prepayments and accrued income	163,889	141,353	163,690	141,018
	<b>307,424</b>	<b>304,901</b>	<b>396,409</b>	<b>359,306</b>

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**17. CREDITORS: Amounts falling due within one year**

	<u>Group</u>		<u>Academy</u>	
	2017 £	2016 £	2017 £	2016 £
Other taxation and social security	202,110	173,850	202,110	173,850
Other creditors	663,644	614,877	650,781	605,468
	<u>865,754</u>	<u>788,727</u>	<u>852,891</u>	<u>779,318</u>
	<u>Group</u>		<u>Academy</u>	
	£	£	£	£
<b>Deferred income</b>				
Deferred income at 1 September 2016	158,798	24,933	158,798	24,933
Resources deferred during the year	63,009	158,798	63,009	158,798
Amounts released from previous years	(158,798)	(24,933)	(158,798)	(24,933)
Deferred income at 31 August 2017	<u>63,009</u>	<u>158,798</u>	<u>63,009</u>	<u>158,798</u>

As at 31 August 2017, deferred income of £63,009 (2016 - £158,798) relates to government grants of £43,519 (2016 - £140,117), trip income of £13,039 (2016 - £6,258) and other income of £6,451 (2016 - £12,423).

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**18. STATEMENT OF FUNDS**

	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2017 £
<b>Unrestricted funds</b>						
General unrestricted funds	119,675	825,338	(429,822)	-	-	515,191
<b>Restricted funds</b>						
General Annual Grant (GAG)	943,561	11,013,386	(10,602,004)	(396,909)	-	958,034
Other DfE/EFA grants	63,901	1,069,299	(1,069,299)	-	-	63,901
Other restricted funds	401,635	453,670	(373,806)	-	-	481,499
Pension reserve	(6,508,000)	(1,349,000)	(405,000)	-	1,218,000	(7,044,000)
	<u>(5,098,903)</u>	<u>11,187,355</u>	<u>(12,450,109)</u>	<u>(396,909)</u>	<u>1,218,000</u>	<u>(5,540,566)</u>
<b>Restricted fixed asset funds</b>						
DfE/EFA capital grant	3,071,597	714,278	(166,554)	-	-	3,619,321
Capital expenditure from GAG	929,208	-	(57,635)	396,909	-	1,268,482
Assets on conversion	14,817,900	3,840,000	(283,120)	-	-	18,374,780
	<u>18,818,705</u>	<u>4,554,278</u>	<u>(507,309)</u>	<u>396,909</u>	<u>-</u>	<u>23,262,583</u>
Total restricted funds	<u>13,719,802</u>	<u>15,741,633</u>	<u>(12,957,418)</u>	<u>-</u>	<u>1,218,000</u>	<u>17,722,017</u>
Total of funds	<u>13,839,477</u>	<u>16,566,971</u>	<u>(13,387,240)</u>	<u>-</u>	<u>1,218,000</u>	<u>18,237,208</u>

**STATEMENT OF FUNDS - PRIOR YEAR**

	Balance at 1 September 2015 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2016 £
<b>Unrestricted funds</b>						
General unrestricted funds	157,859	398,065	(436,249)	-	-	119,675
	<u>157,859</u>	<u>398,065</u>	<u>(436,249)</u>	<u>-</u>	<u>-</u>	<u>119,675</u>

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**18. STATEMENT OF FUNDS (continued)**

**Restricted funds**

General Annual Grant (GAG)	834,426	9,616,213	(9,309,799)	(197,279)	-	943,561
Other DfE/EFA grants	63,901	715,883	(715,883)	-	-	63,901
Other restricted funds	329,642	429,157	(357,164)	-	-	401,635
Pension reserve	(3,430,000)	-	(74,000)	-	(3,004,000)	(6,508,000)
	<u>(2,202,031)</u>	<u>10,761,253</u>	<u>(10,456,846)</u>	<u>(197,279)</u>	<u>(3,004,000)</u>	<u>(5,098,903)</u>

**Restricted fixed asset funds**

DfE/EFA capital grant	1,515,646	1,715,131	(159,180)	-	-	3,071,597
Capital expenditure from GAG	780,084	-	(48,155)	197,279	-	929,208
Assets on conversion	15,041,500	-	(223,600)	-	-	14,817,900
	<u>17,337,230</u>	<u>1,715,131</u>	<u>(430,935)</u>	<u>197,279</u>	<u>-</u>	<u>18,818,705</u>
Total restricted funds	<u>15,135,199</u>	<u>12,476,384</u>	<u>(10,887,781)</u>	<u>-</u>	<u>(3,004,000)</u>	<u>13,719,802</u>
Total of funds	<u>15,293,058</u>	<u>12,874,449</u>	<u>(11,324,030)</u>	<u>-</u>	<u>(3,004,000)</u>	<u>13,839,477</u>

The specific purposes for which the funds are to be applied are as follows:

The unrestricted fund is used for those resources of the academy trust that can be used at the discretion of the trustees.

The General Annual Grant (GAG) must be used for the normal running costs of the Academy. Under the funding agreement with the Secretary of State, the Academy Trust was not subject to limits on the amount of GAG that it could carry forward at 31 August 2017.

The other restricted funds relate to various school and educational activities which are not funded by the General Annual Grant. This includes pupil premium and other Local Authority funding for which income received is used to cover costs associated with these activities.

The defined benefit pension scheme relates to the pension deficit arising on the LGPS pension scheme and through which all the pension scheme movements are recognised. The scheme is in deficit but the liability is not payable immediately. There are plans in place to meet the deficit such that there will be no constraints on future reserves.

The transfer between the GAG restricted funds and restricted fixed asset funds represents amounts capitalised during the year on the purchase of fixed assets.

The restricted fixed asset fund was funded predominately by the funds inherited on conversion from Ealing local authority.

The transfer of funds to the fixed asset fund from the General Annual Grant fund of £396,909 represents amounts capitalised during the year on the purchase of fixed asset additions.

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**18. STATEMENT OF FUNDS (continued)**

**ANALYSIS OF ACADEMIES BY FUND BALANCE**

Fund balances at 31 August 2017 were allocated as follows:

	Total 2017 £	Total 2016 £
Featherstone High School	1,387,881	1,528,772
Woodlands Academy	630,744	-
Total before fixed asset fund and pension reserve	<u>2,018,625</u>	<u>1,528,772</u>
Restricted fixed asset fund	23,262,583	18,818,704
Pension reserve	(7,044,000)	(6,508,000)
Total	<u><u>18,237,208</u></u>	<u><u>13,839,476</u></u>

**ANALYSIS OF ACADEMIES BY COST**

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs £	Other support staff costs £	Educational supplies £	Other costs excluding depreciation £	Total 2017 £	Total 2016 £
Featherstone High School	6,123,049	2,893,303	779,237	1,161,159	10,956,748	10,619,780
Woodlands Academy	1,094,345	151,594	55,477	366,523	1,667,939	-
	<u>7,217,394</u>	<u>3,044,897</u>	<u>834,714</u>	<u>1,527,682</u>	<u>12,624,687</u>	<u>10,619,780</u>

**19. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted funds 2017 £	Restricted funds 2017 £	Restricted fixed asset funds 2017 £	Total funds 2017 £
Tangible fixed assets	-	-	23,262,583	23,262,583
Current assets	515,191	2,369,189	-	2,884,380
Creditors due within one year	-	(865,755)	-	(865,755)
Pension deficit	-	(7,044,000)	-	(7,044,000)
	<u>515,191</u>	<u>(5,540,566)</u>	<u>23,262,583</u>	<u>18,237,208</u>

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**19. ANALYSIS OF NET ASSETS BETWEEN FUNDS (continued)**

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR**

	Unrestricted funds	Restricted funds	Restricted fixed asset funds	Total funds
	2016 £	2016 £	2016 £	2016 £
Tangible fixed assets	-	-	18,226,478	18,226,478
Current assets	119,676	2,197,825	592,226	2,909,727
Creditors due within one year	-	(788,728)	-	(788,728)
Pension deficit	-	(6,508,000)	-	(6,508,000)
	<u>119,676</u>	<u>(5,098,903)</u>	<u>18,818,704</u>	<u>13,839,477</u>

**20. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	<u>2017</u> £	<u>2016</u> £
Net income for the year (as per Statement of Financial Activities)	3,179,731	1,550,416
<b>Adjustment for:</b>		
Depreciation charges	507,309	430,936
Investment income	(1,890)	(2,556)
(Increase)/decrease in debtors	(2,523)	1,889
Increase in creditors	77,027	453,896
Capital grants from DfE and other capital income	(714,278)	(1,715,131)
FRS 102 pension adjustment	405,000	74,000
Transfer of assets and liabilities from local authority on conversion, (net of £433,410 cash, note 30)	(2,491,000)	-
<b>Net cash provided by operating activities</b>	<u>959,376</u>	<u>793,450</u>

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**21. ANALYSIS OF CASH AND CASH EQUIVALENTS**

	<b>2017</b>	<b>Group</b>
	£	2016
		£
Cash in hand	2,576,955	2,604,825
Total	2,576,955	2,604,825

**22. COMPANY LIMITED BY GUARANTEE**

The Academy Trust is a company limited by guarantee and does not have share capital.

**23. CONTINGENT LIABILITIES**

Before the former school, Featherstone High School, converted to an academy, the school had entered into various leases for capital equipment with an independent third party. These leases have subsequently been identified as finance leases.

As neither the former school nor Featherstone High School (now Grand Union Multi Academy Trust) were empowered to enter into such leases, the lease payments were suspended and the lessors were invited to collect their equipment, as agreed under the terms of the leases.

Following legal advice, the Trustees do not consider any further payments should be made and no provision has been made for such payments in these accounts. The full contracted amount outstanding at 31 August 2017 where the lease agreements are not deemed to be null and void is £328,000 (2016 - £328,000). This amount has not been included as a liability as the Trustees consider that the likelihood of the academy having to make such a payment or to pay any other penalty is remote.

**24. CAPITAL COMMITMENTS**

At 31 August 2017 the Academy had capital commitments as follows:

	<b>2017</b>	<b>2016</b>
	£	£
Contracted for but not provided in these financial statements	-	592,226
	-	592,226

**25. PENSION COMMITMENTS**

The group's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Ealing Pension Fund. Both are Multi-Employer Defined Benefit Pension Schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**25. PENSION COMMITMENTS (continued)**

**Teachers' Pension Scheme**

**Introduction**

The Teachers' Pension Scheme (TPS) is a statutory, unfunded, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

**The Teachers' Pension Budgeting and Valuation Account**

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act (1972) and Public Service Pensions Act (2013) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

**Valuation of the Teachers' Pension Scheme**

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014.

The valuation report was published by the Department on 9 June 2014. The key results of the valuation are:

- employer contribution rates were set at 16.4% of pensionable pay; in line with current regulations, not including the additional 0.08% employers pay for the cost of Scheme administration;
- total scheme liabilities for service to the effective date of £191.5 billion, and notional assets of £176.6 billion, giving a notional past service deficit of £15.0 billion;
- an employer cost cap of 10.9% of pensionable pay;
- Actuarial assessments are undertaken in intervening years between formal valuations for financial reporting purposes, using updated membership data.

The new employer contribution rate and administration levy for the TPS were implemented in September 2015.

The employer's pension costs paid to TPS in the period amounted to £721,000 (2016 - £690,000).

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website at the following location:



---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**25. PENSION COMMITMENTS (continued)**

<https://www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuationreport.aspx>

**Scheme Changes**

Lord Hutton, who chaired the Independent Public Service Pensions Commission, published his final report in March 2011 and made recommendations about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation and Ministers engaged in extensive discussions with trade unions and other representative bodies on reform of the TPS. Those discussions concluded on 9 March 2012, and the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by 2014-15. The increases have been phased in since April 2012.

The arrangements for a reformed Teachers' Pension Scheme, in line with the remainder of the recommendations made by Lord Hutton, have now been implemented. The Career Average Revalued Earnings (CARE) scheme was implemented from 1 April 2015, whereby benefits will accrue on a career average basis and there is a normal pension age aligned to the state pension age.

**Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £590,000 (2016 - £499,000), of which employer's contributions totalled £460,000 (2016 - £388,000) and employees' contributions totalled £130,000 (2016 - £111,000). The agreed contribution rates for future years are 26.9 - 28.6% for employers and 5.5-12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**25. PENSION COMMITMENTS (continued)**

Principal actuarial assumptions:

	2017	2016
Discount rate for scheme liabilities	2.50 %	2.20 %
Rate of increase in salaries	3.45 %	3.65 %
Rate of increase for pensions in payment / inflation	2.20 %	2.00 %
Inflation assumption (CPI)	2.20 %	1.90 %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017	2016
Retiring today		
Males	23.1	23.0
Females	26.0	25.6
Retiring in 20 years		
Males	25.3	25.3
Females	28.3	28.0

	At 31 August 2017 £	At 31 August 2016 £
<b>Sensitivity analysis</b>		
Discount rate +0.1%	(265,000)	(254,000)
Salary rate increase +0.1%	69,000	122,000
Mortality assumption - 1 year increase	186,000	162,000

The group's share of the assets in the scheme was:

	Fair value at 31 August 2017 £	Fair value at 31 August 2016 £
Equities	2,293,000	1,849,000
Debt Instruments	738,000	658,000
Property	333,000	258,000
Cash and other liquid assets	219,000	11,000
<b>Total market value of assets</b>	<b>3,583,000</b>	<b>2,776,000</b>

The actual return on scheme assets was £335,000 (2016 - £368,000).

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**25. PENSION COMMITMENTS (continued)**

The amounts recognised in the Statement of Financial Activities are as follows:

	2017 £	2016 £
Current service cost	(684,000)	(320,000)
Interest income	56,000	75,000
Interest cost	(237,000)	(217,000)
<b>Total</b>	<b>(865,000)</b>	<b>(462,000)</b>

Movements in the present value of the defined benefit obligation were as follows:

	2017 £	2016 £
Opening defined benefit obligation	9,284,000	5,376,000
Transferred in on existing academies joining the trust	1,500,000	-
Current service cost	684,000	320,000
Interest cost	237,000	217,000
Employee contributions	130,000	111,000
Actuarial (gains)/losses	(1,091,000)	3,285,000
Benefits paid	(117,000)	(25,000)
<b>Closing defined benefit obligation</b>	<b>10,627,000</b>	<b>9,284,000</b>

Movements in the fair value of the group's share of scheme assets:

	2017 £	2016 £
Opening fair value of scheme assets	2,776,000	1,946,000
Transferred in on existing academies joining the trust	151,000	-
Interest income	56,000	75,000
Actuarial losses	127,000	281,000
Employer contributions	460,000	388,000
Employee contributions	130,000	111,000
Benefits paid	(117,000)	(25,000)
<b>Closing fair value of scheme assets</b>	<b>3,583,000</b>	<b>2,776,000</b>

---

**GRAND UNION MULTI ACADEMY TRUST**  
**(A Company Limited by Guarantee)**

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**26. OPERATING LEASE COMMITMENTS**

At 31 August 2017 the total of the group's future minimum lease payments under non-cancellable operating leases was:

<b>Group</b>	<b>2017</b>	<b>2016</b>
	<b>£</b>	<b>£</b>
<b>Amounts payable:</b>		
Within 1 year	12,591	-
Between 1 and 5 years	16,122	-
<b>Total</b>	<u>28,713</u>	<u>-</u>

At 31 August 2017 the Academy had annual commitments under non-cancellable operating leases as follows:

<b>Academy</b>		
<b>Amounts payable:</b>		
Within 1 year	12,591	-
Between 1 and 5 years	16,122	-
<b>Total</b>	<u>28,713</u>	<u>-</u>

---

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

---

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

---

**27. RELATED PARTY TRANSACTIONS**

Owing to the nature of the Academy's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

During the year the Academy paid £NIL (2016 - £300) to Ambassadors of Sound, a business which is owned by the husband of Mrs Jyoti Subharwal who was a Trustee in the previous year. There were no outstanding balances at the year end 2016 - £NIL).

During the year the Academy paid £1,855 (2016 - £NIL) for consultancy from Stanhope Primary School, a school at which Mrs Denise Joy Maloney is also a Trustee.

During the year the Academy received £NIL (2016 - £3,500) for the Schools Sports Partnership Provision from Wolf Fields Primary School, a school at which Mr Kewal Kallha was also a Trustee.

During the year the Academy received £1,540 (2016 - £NIL) for the School Sports Partnership Provision from Fielding Primary School, a school at which Mr David Millican is also a Trustee.

During the year the Academy received £510 (2016 - £NIL) for the School Sports Partnership Provision from Dairy Meadow Primary School, a school at which Mr Mark Poulson is also a Trustee.

These transactions were on the same terms as those that apply to all schools participating in the Schools Sports Partnership Provision. Mrs Denise Joy Maloney, Mr David Millican and Mr Mark Poulson were not involved in any discussions relating to these transactions.

No amounts were outstanding at 31 August 2017 in respect of the transactions noted above.

In the prior year Mr Kewal Kallha's daughter-in-law, who is employed by the school as a receptionist, received £11,854 in the course of her employment. Mr Kewal Kallha was a Trustee of the academy until his resignation on 31 August 2016.

In the prior year £5,993 was paid in the course of employment to Mrs Fay Haras-Gummer's daughter, who was employed by the Featherstone Sports Centre, a subsidiary of the academy. Mrs Fay Haras-Gummer was a Trustee of the academy until her resignation on 31 August 2016.

These two employments were on the same terms of employment as all other employees. The Trustees, Mrs Fay Haras-Gummer and Mr Kewal Kallha, did not take part in discussions relating directly to the appointment, employment or remuneration of employees mentioned above.

During the year the Academy paid £7,130 (2016 - £6,405) to the Centre for Education & Financial Management (CEFM) for Internal Audit and HR services. Ms Christine Rose Dickson is a Director of CEFM, and a Trustee since her appointment on 1 September 2016.

Details of income and expenditure allocation of the subsidiary company, Featherstone Sports Centre Limited, are included in note 28.

During the year Featherstone Sports Centre Limited made a donation of £28,906 (2016 - £20,334) to the Multi Academy Trust.

Advantage is taken of FRS 102 exemption from disclosure of all other intra group transactions between the academy and its wholly owned subsidiary, Featherstone Sports Centre Limited.

**GRAND UNION MULTI ACADEMY TRUST**  
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2017**

**28. PRINCIPAL SUBSIDIARIES**

**Featherstone Sports Centre Limited**

Subsidiary name	Featherstone Sports Centre Limited
Basis of control	
Equity shareholding %	100%
Total assets as at 31 August 2017	£ 97,353
Total liabilities as at 31 August 2017	£ 102,048
Total equity as at 31 August 2017	£ (4,695)
Turnover for the year ended 31 August 2017	£ 285,908
Expenditure for the year ended 31 August 2017	£ 293,560
Loss for the year ended 31 August 2017	£ (7,652)

**29. MEMBERS' LIABILITY**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

**30. TRANSFER OF EXISTING ACADEMIES INTO THE ACADEMY**

On 1 September 2016 Woodlands Academy joined Grand Union Multi Academy Trust and all operations, assets and liabilities were transferred for £Nil consideration.

The transfer has been accounted for as a combination that is in substance a donation of assets and liabilities at their fair value.

Assets and liabilities transferred:

	Value reporting by transferring trust £	Fair value adjustments £	Transfer in recognised £
<b>Assets</b>			
Fixed assets	3,840,000	-	3,840,000
Cash in bank and in hand	433,410	-	433,410
<b>Liabilities</b>			
Pension liability	(1,349,000)	-	(1,349,000)
<b>Net assets</b>	<u>2,924,410</u>	<u>-</u>	<u>2,924,410</u>